



Webcast

3Q25

New growth cycle and value innovation

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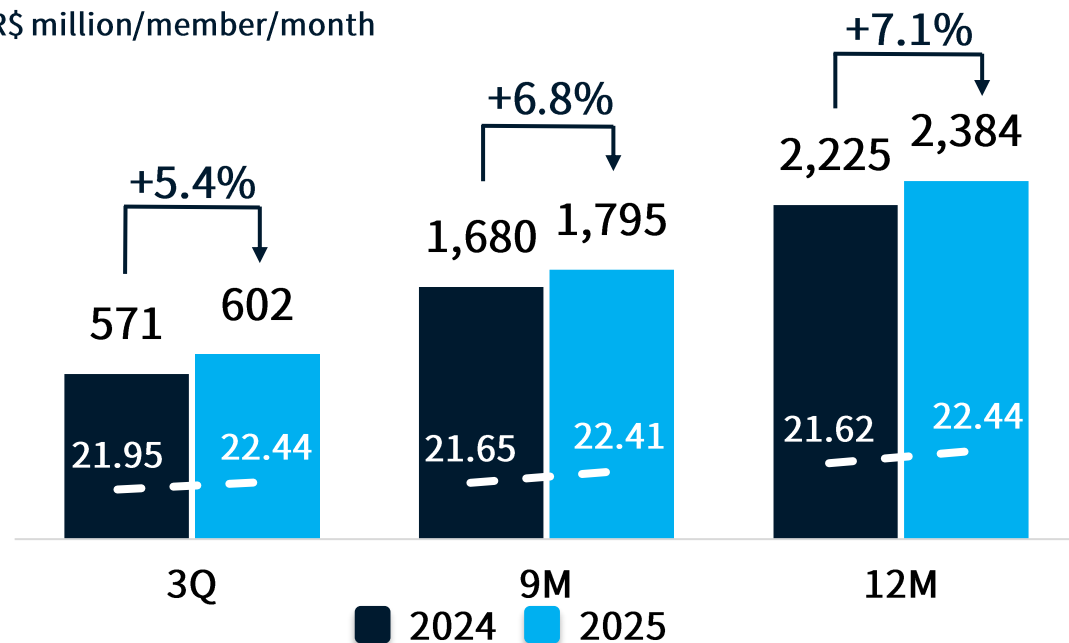
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The information contained in this presentation concerning market estimates, the Brazilian dental and healthcare industry and our participation in it as well as our position in relation to our competitors was obtained from established public sources including the ANS, the Ministry of Health (Ministério da Saúde) and other market sources. We consider these sources to be reliable, but we have not independently verified the competitive position market share production and market size market growth data and other market estimates and therefore cannot provide any assurances regarding the accuracy and completeness of the information contained therein.

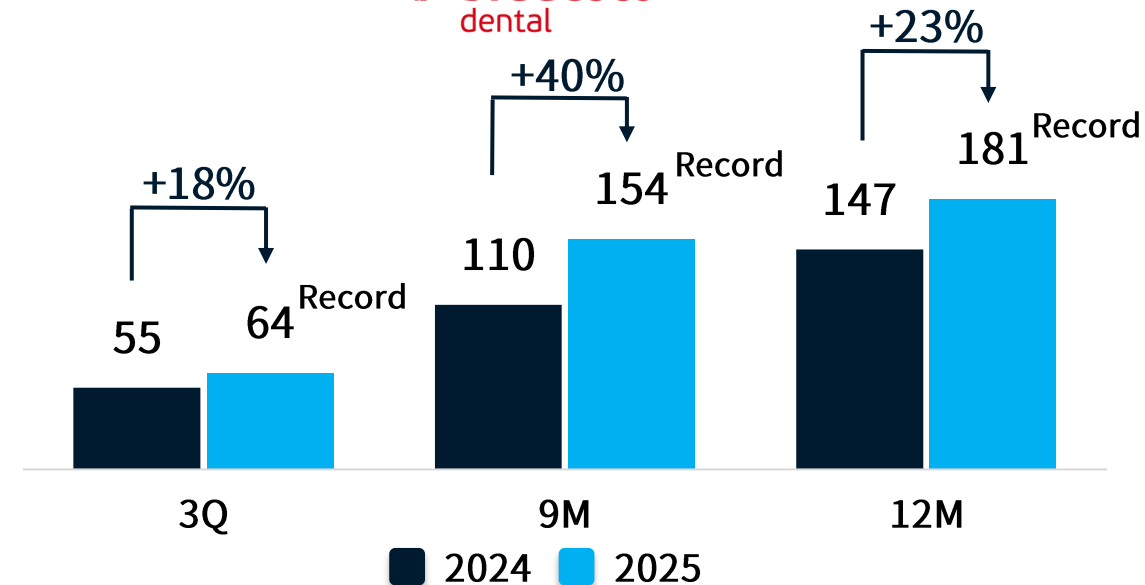
Net revenue and average ticket

R\$ million/member/month



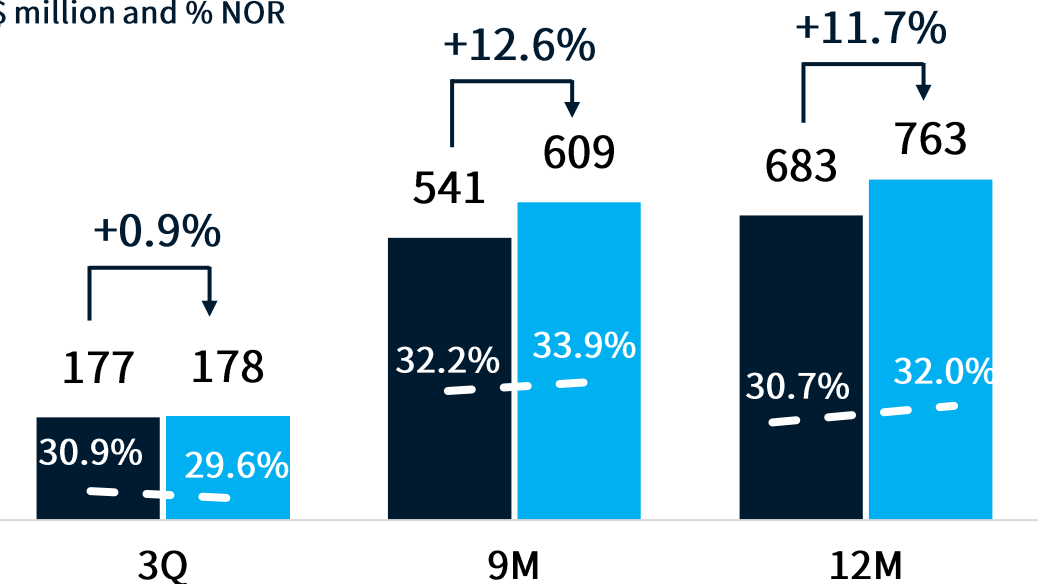
Bradesco Dental: SME net additions

Thousand lives



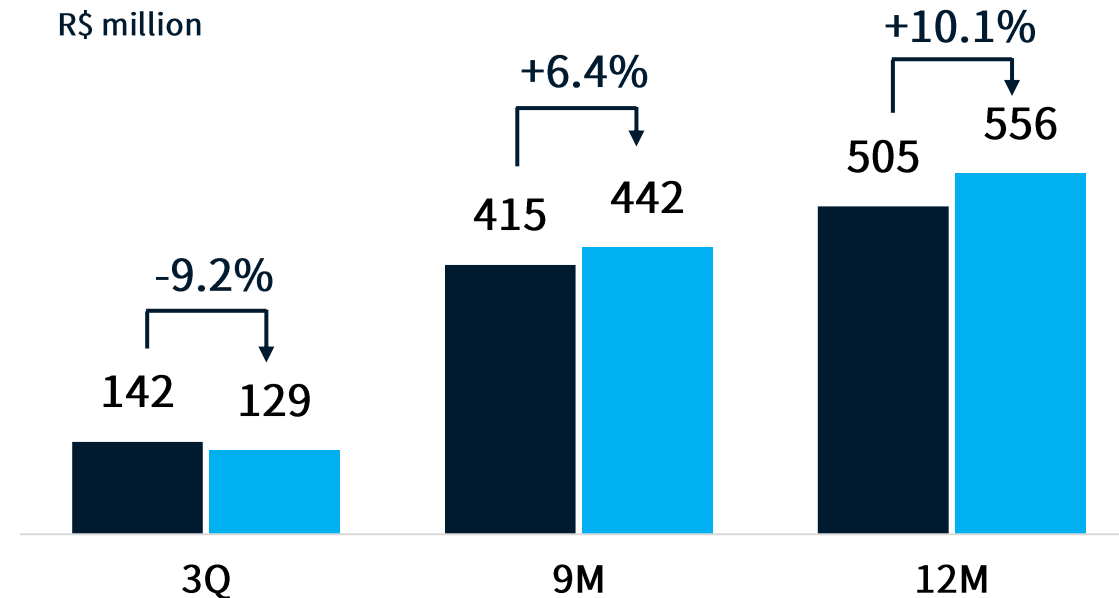
Adjusted EBITDA and EBITDA margin

R\$ million and % NOR



Recurring Net income

R\$ million



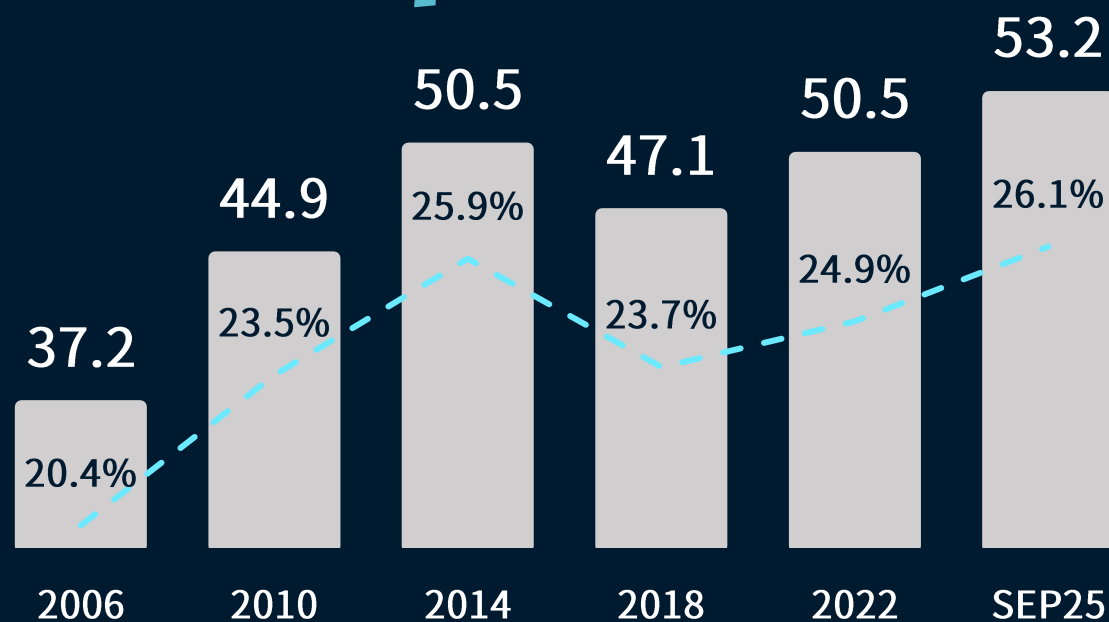
Medical and dental plans: different growth profile

Million members



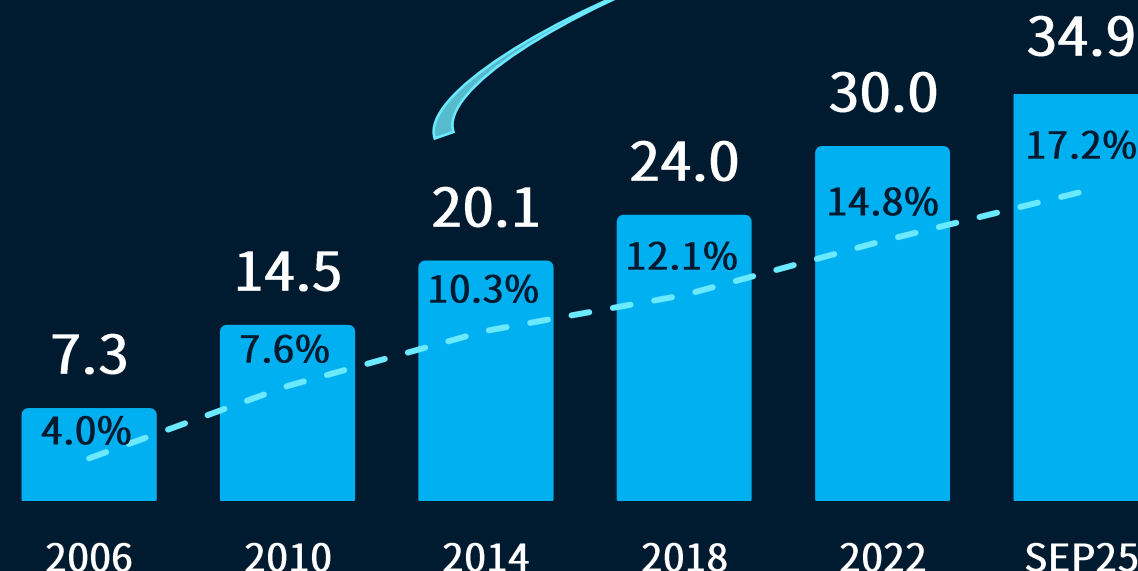
Medical plans

+2,701 thousand members



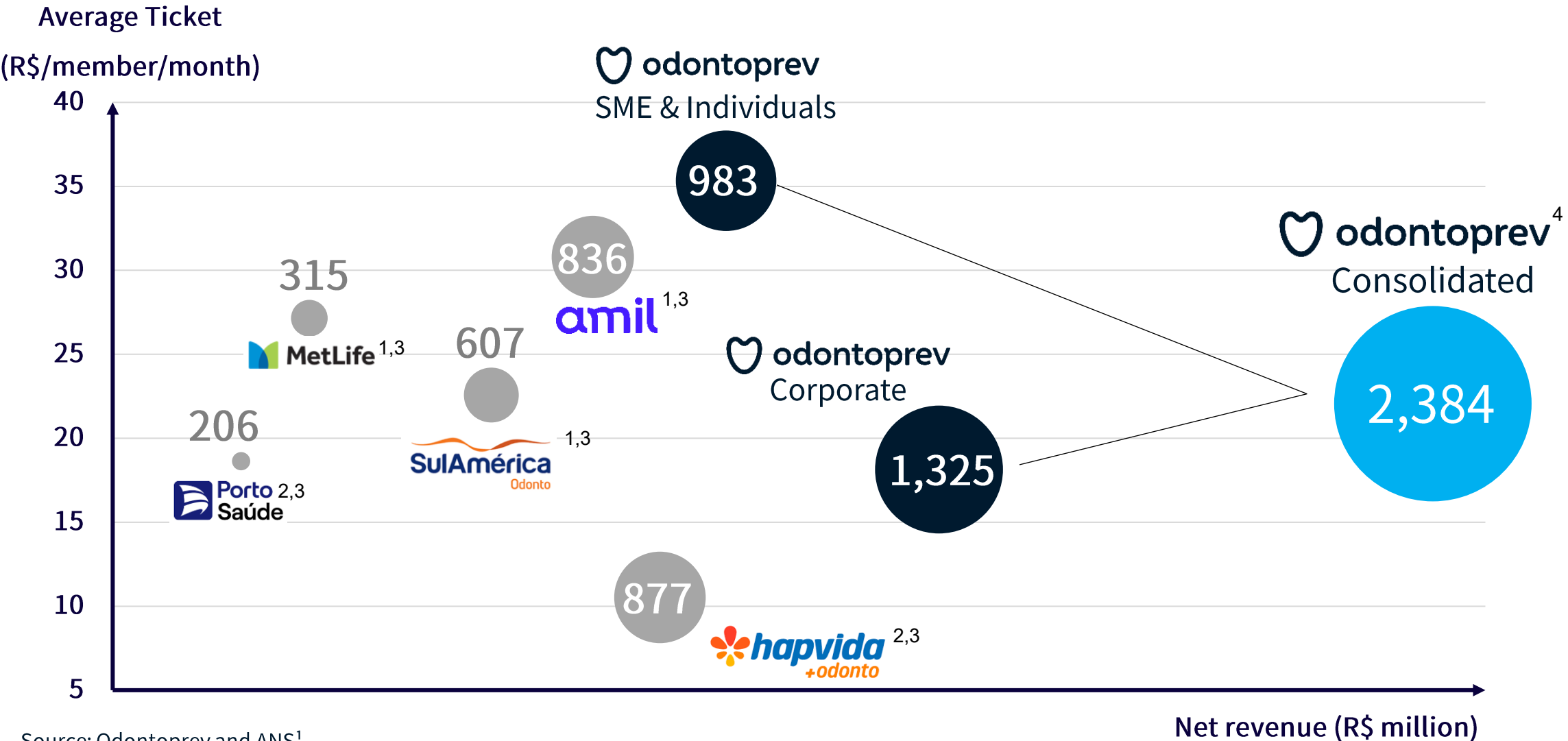
Dental plans: + 14.8 million members since 2014

+14,829 thousand members



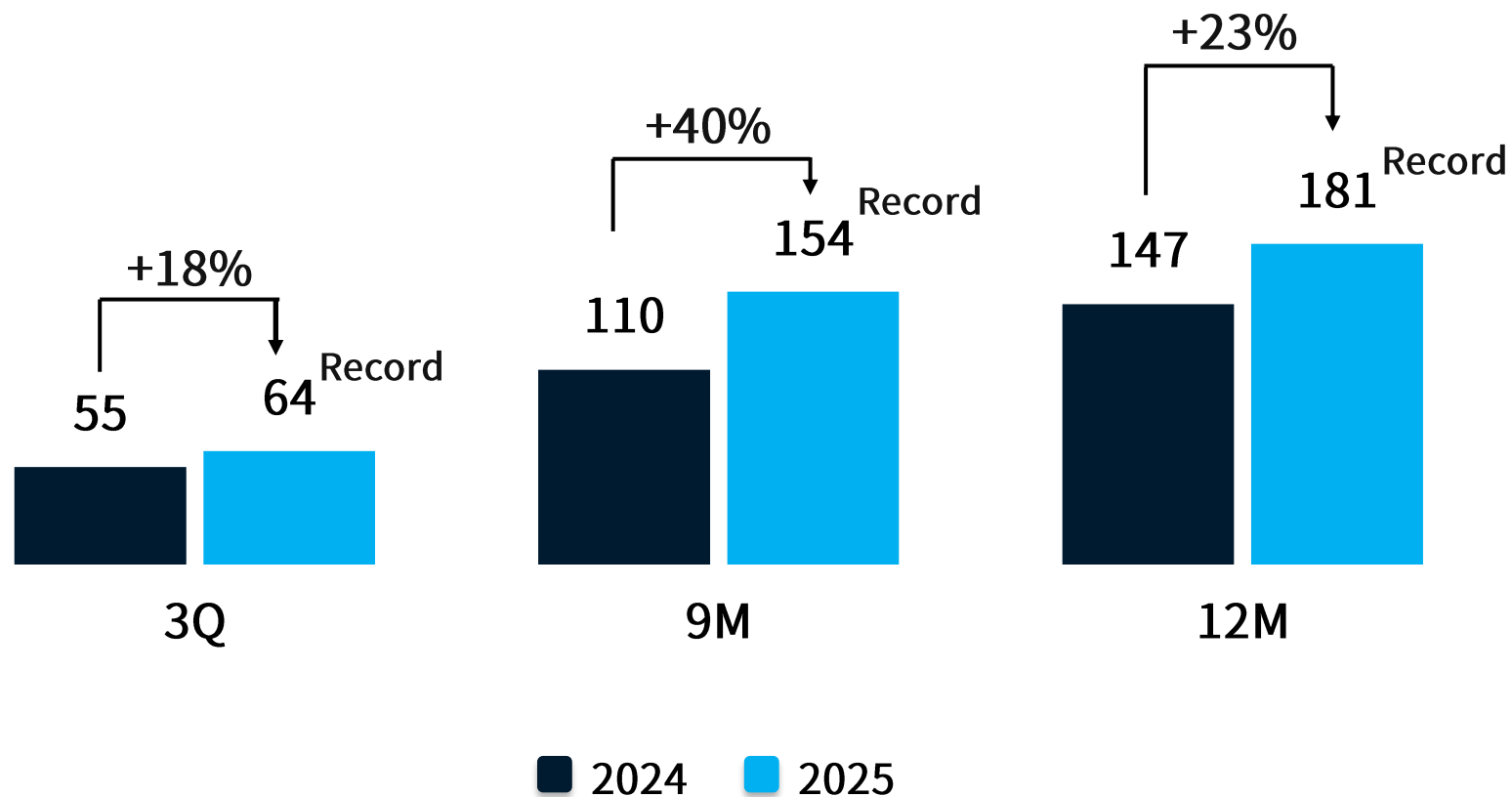
Dental plans: net revenue and average ticket profile

OCT24-SEP25



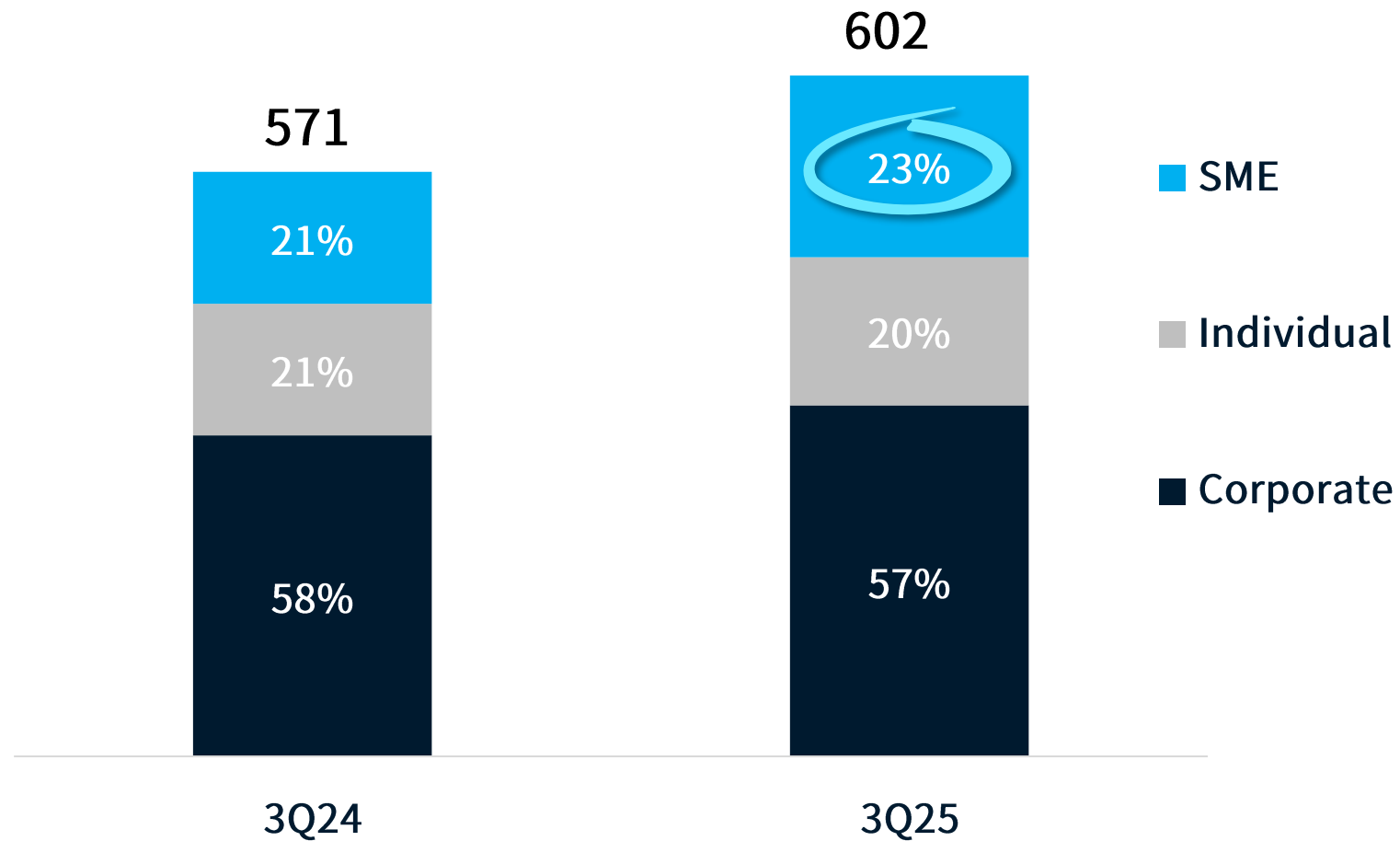
Source: Odontoprev and ANS¹
²Payments; ³ APR24-MAR25; ⁴Includes R\$76 million in other revenues

Thousand lives



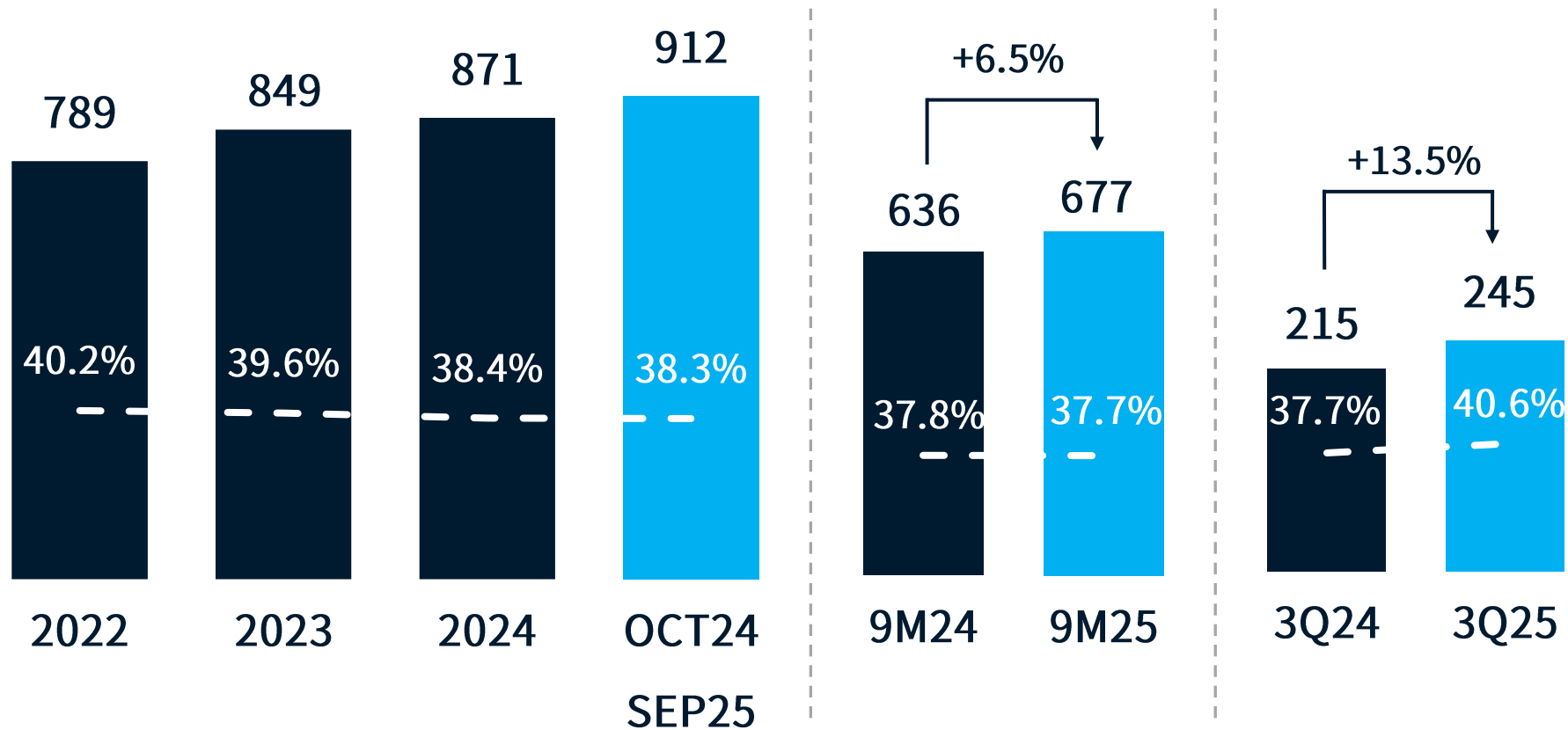
Net revenue composition per segment: SME reaches 23% of the total

R\$ million and % NOR

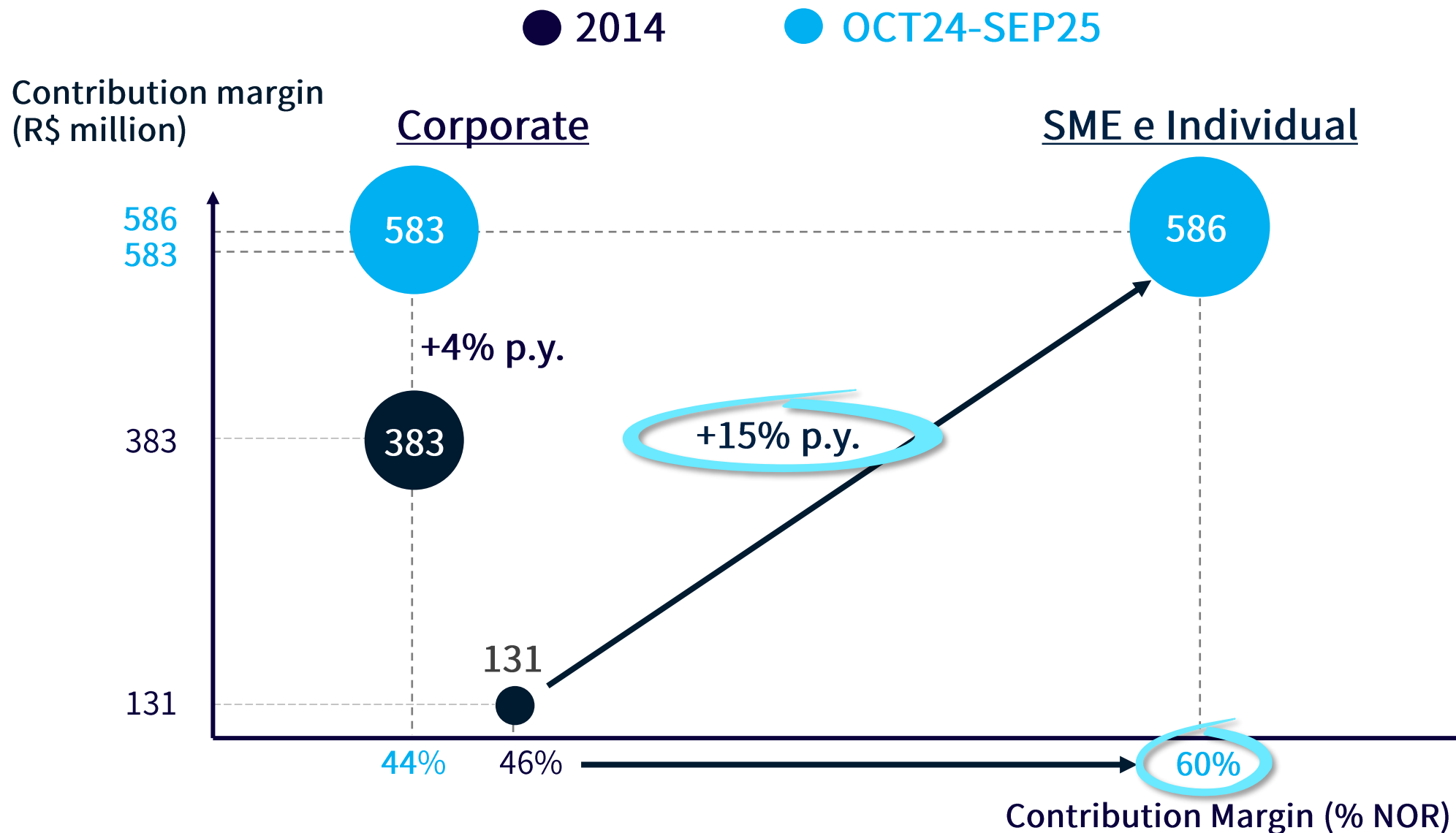


Cost of services and Dental care ratio

R\$ million and % NOR



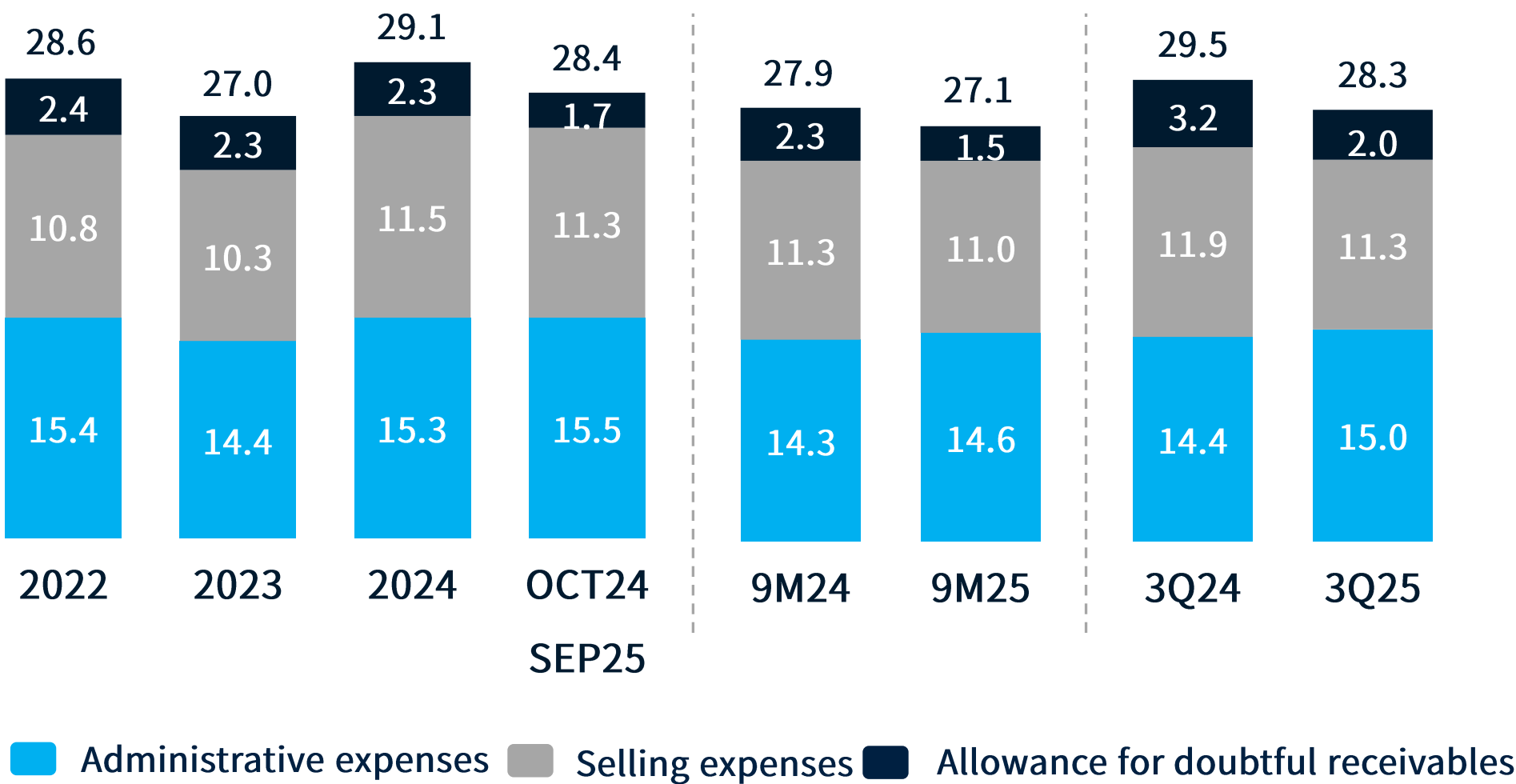
Contribution margin: non-corporate plans increased the margin over the last 10 years



SG&A and Allowance for doubtful receivables as % NOR

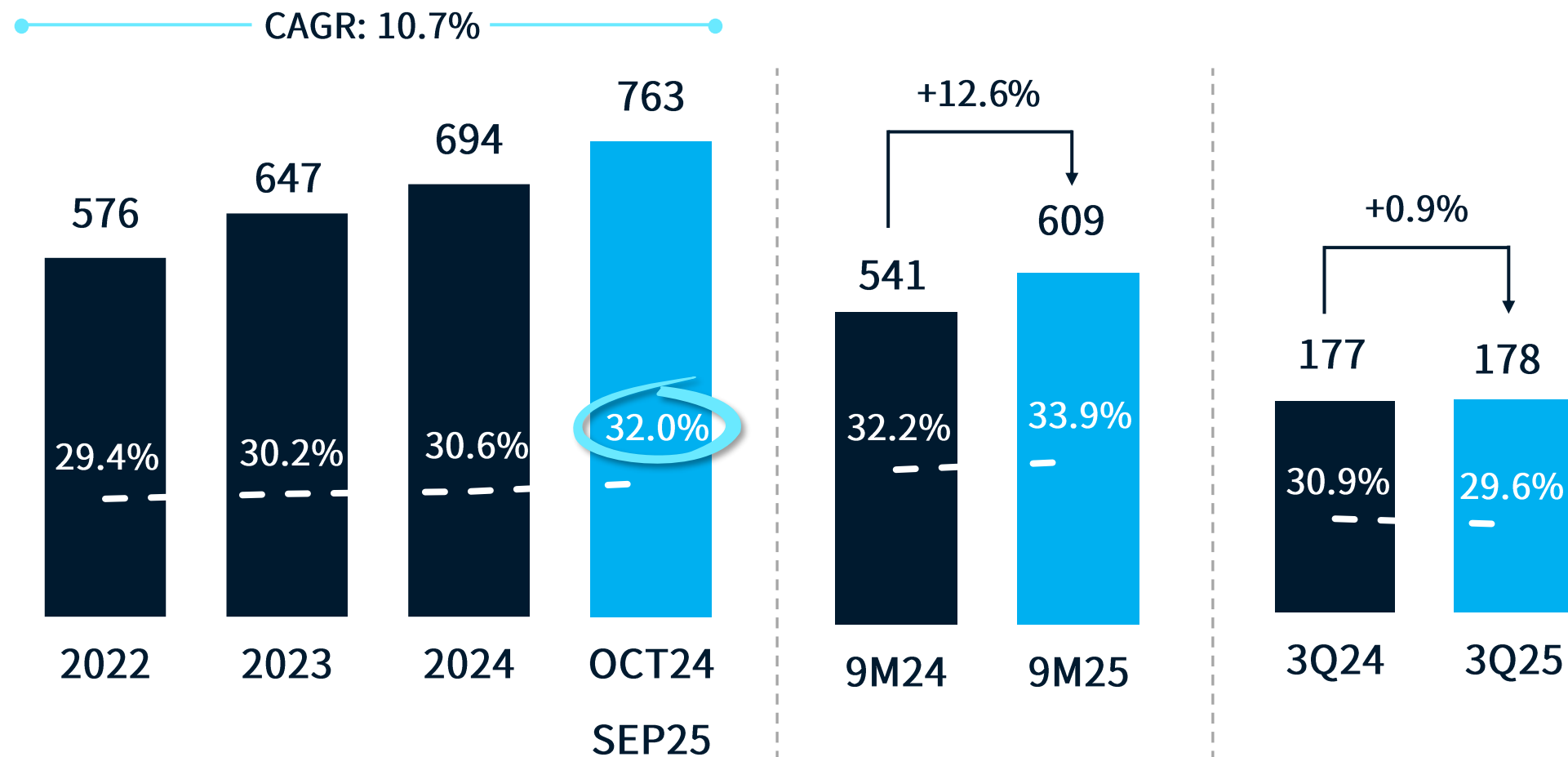


% NOR



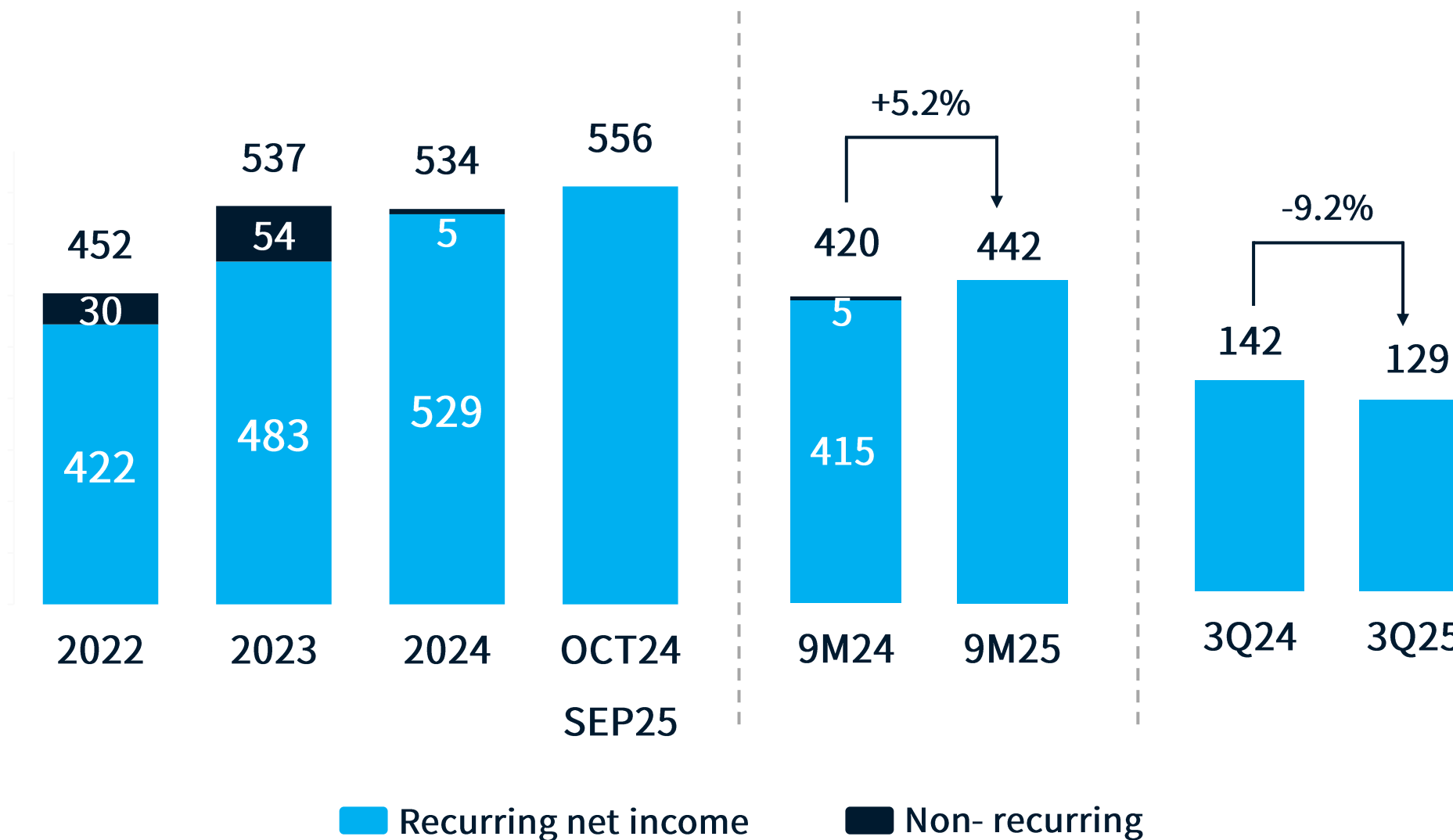
Adjusted EBITDA

R\$ million and % NOR



Net Income

R\$ million and % NOR

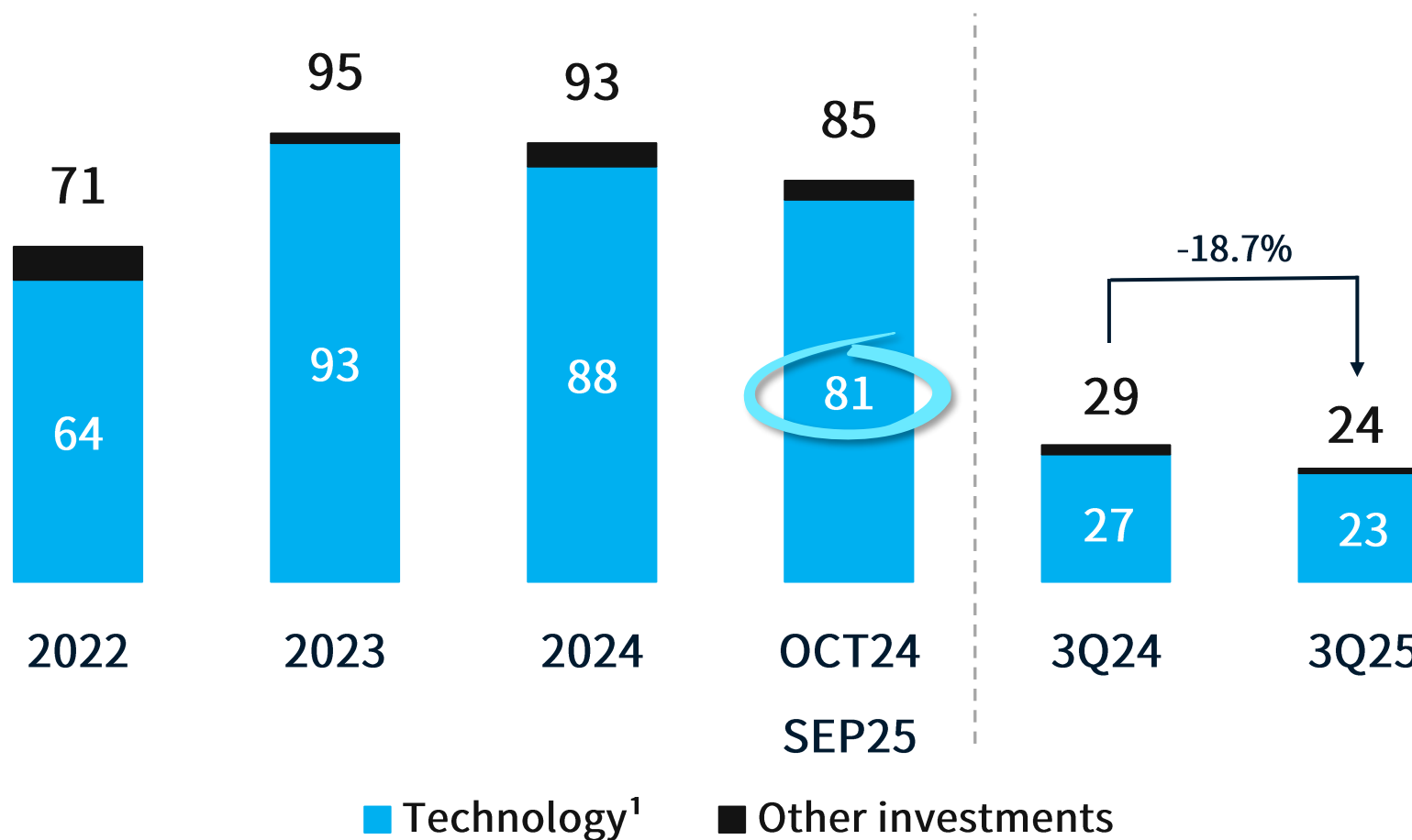


CAPEX: Technology represents the bulk of investments

R\$ million



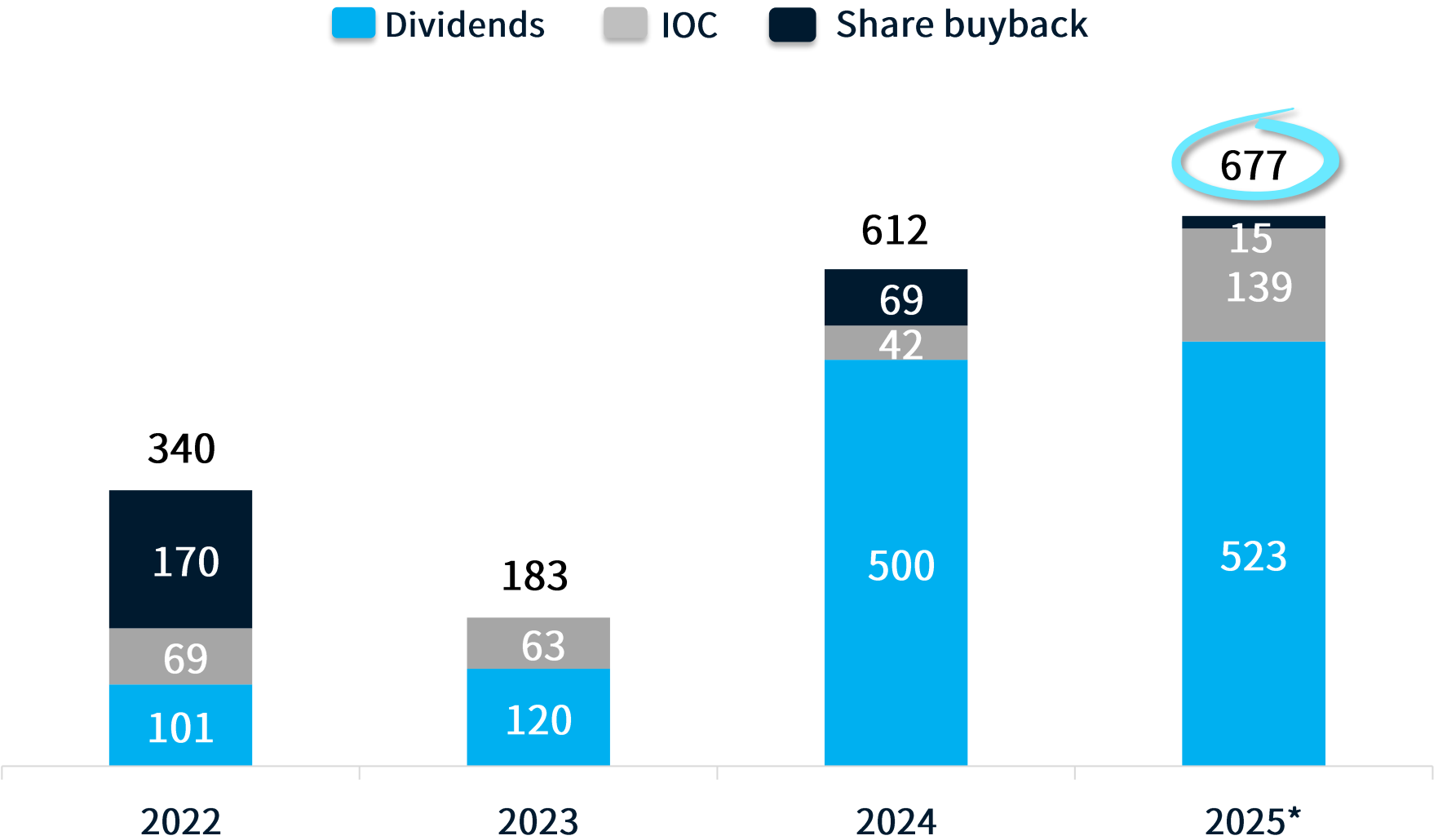
- The annual CAPEX level demonstrates the Company's digital initiatives.



¹ IT platform. acquisition/licence of software and computer equipment

Cash remuneration to shareholders since 2022

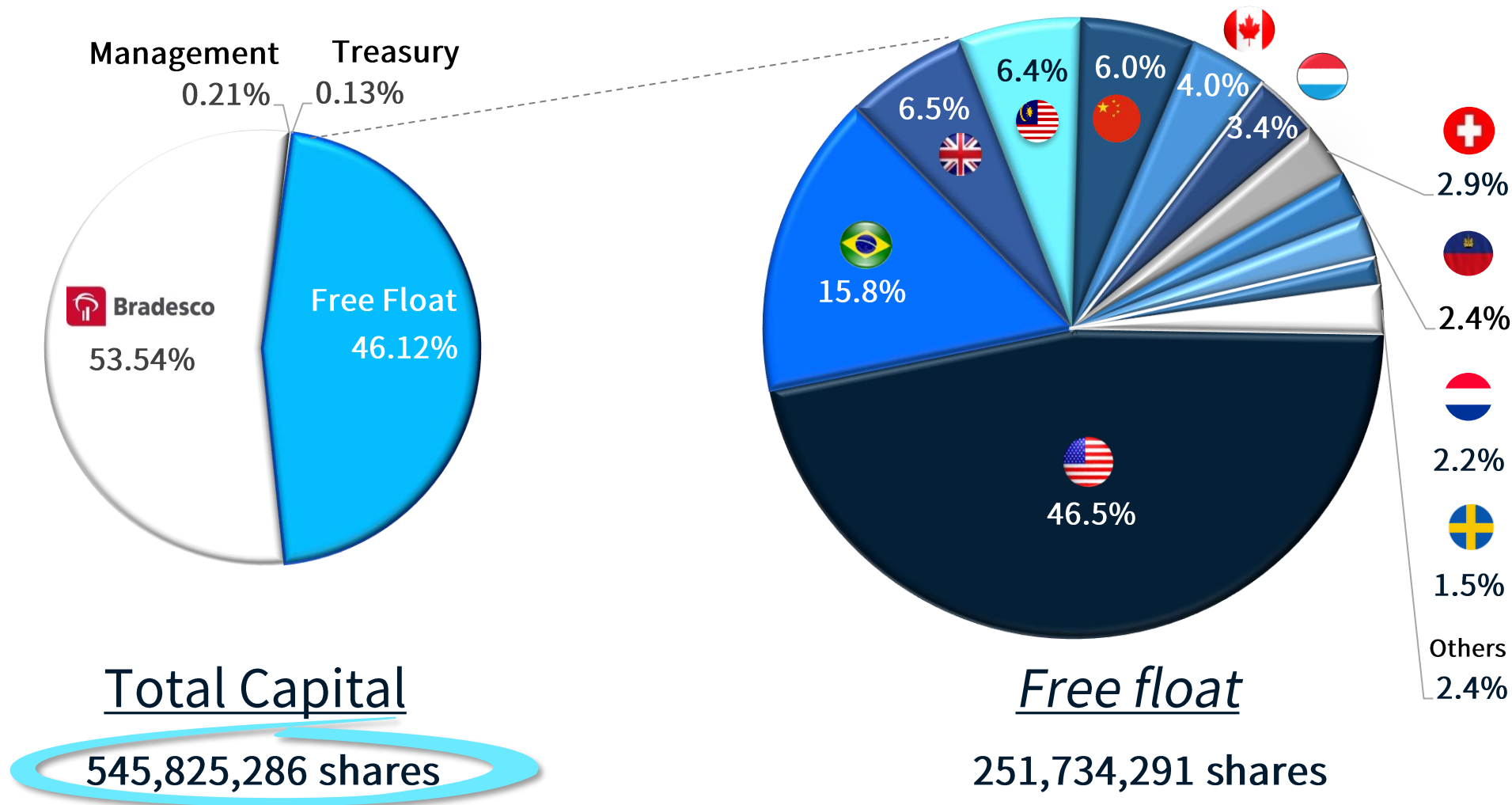
R\$ million



*Includes R\$413 million to be paid on 10/dec, being R\$314 million in Dividends and R\$99 million in IOC

Global shareholder structure: investors from more than 30 countries

September, 2025



Top of Mind Dental Plan for the 12th consecutive year



In an open, electronic voting process with independent auditing, Odontoprev was the winner of the 28th edition of the Top of Mind HR Award in 2025, in the Dental Care Plan category.

